

# MAKING NORTH INDIAN STATES COMPETITIVE: PATH TO INCLUSIVE AND SUSTAINABLE GROWTH

November 17-19, 2016 | Hotel ITC Rajputana | Jaipur | Rajasthan

---

**DAY ONE: THURSDAY, NOVEMBER 17, 2016**

## **Inaugural Session: “Need, Importance and Challenges of Competitiveness – Transformative Change to Achieve Double Digit Growth in India”**

### **Rajpal Singh Shekhawat**

*Hon’ble Minister*

*Urban Development and Housing Minister*

*and Local Self Government, Government of Rajasthan*



Rajpal Singh Shekhawat serves as Urban Development and Housing Minister and Local Self Government. Shekhawat is a four-time Rajasthan Legislative Assembly member. He was elected as the youngest ever Apex President of Rajasthan University Student’s Union and later became the youngest Legislator of Rajasthan Legislative Assembly in 1990 from the largest Constituency of the State of Rajasthan ‘Banipark’. He quickly captivated the floor of the Assembly to establish himself as a commanding Parliamentarian, who is equally respected by both the benches of the house for his visionary speeches of multi-dimensional knowledge. He got re-elected from the same constituency in 1993. Before being inducted in the Ministry of Rajasthan he was in the Board of Directors of Rajasthan State Road Transport Corporation (RSRTC) and Rajasthan State Mines and Minerals Development Corporation (RSMMDC).

Shekhawat’s Managerial ability was instrumental and was widely talked about for bringing the debt ridden RSRTC into profits. In 1998, He was inducted in the Ministry and was given a number of varied portfolios, such as Department of Planning, Department of Personnel (DOP), Policy Formulation, and Administrative Reforms, Information Technology, Aviation, General Administration (GAD) and Cabinet Affairs etc. His acumen as Minister of Planning was well reflected in the formulation and crafting of 10<sup>th</sup> Five year Plan for the State, which happen to be the largest 5 Year Plan of the State till then.

Presently, he is the Member of Rajasthan Legislative Assembly from ‘Jhotwara’ Constituency and is nominated by the Governor of Rajasthan to the State Finance Commission despite being in opposition, which is a clear testimony of his calibre and credential.

## **Richard Rahul Verma**

*H.E. United States Ambassador to India*



Richard Verma serves as the 25<sup>th</sup> United States Ambassador to India. He was nominated by the US President Obama in September 2014 and confirmed by the US Senate in December 2014. Ambassador Verma oversees one of the largest US Missions in the world, including four consulates across India and nearly every agency of the US Government.

Ambassador Verma was previously the Assistant Secretary of State for Legislative Affairs, where he led the State Department's efforts on Capitol Hill. He worked in the Senate for many years, serving as Senior National Security Advisor to the Senate Majority Leader and he also worked in the House of Representatives. He is veteran of the US Air Force, where he served on active duty as a Judge Advocate. His military decorations include the Meritorious Service Medal and Air Force Commendation Medal.

The Ambassador also has a distinguished career in the private sector, serving as partner at the global law firm of Steptoe & Johnson LLP, and as Senior Counselor to the Albright Stonebridge Group. He served as a Commissioner on Prevention of Weapons of Mass Destruction and Terrorism Commission and is a co-author of their landmark report 'World at Risk'. He was also a National Security Fellow at the Centre for American Progress, a DC-based think tank.

Ambassador Verma is the recipient of the State Department's Distinguished Service Award, the Council on Foreign Relations International Affairs Fellowship, and was ranked by India Abroad as one of the 50 most influential Indian Americans. Ambassador Verma holds degrees from the Georgetown University Law Centre (LLM), American University's Washington College of Law (JD), and Lehigh University (BS).

---

## **Pradeep S Mehta**

*Secretary General, CUTS International*



Pradeep S Mehta is the founder Secretary General of the Jaipur-based Non-government Organisation (NGO) – Consumer Unity & Trust Society (CUTS International). Mehta has been nominated to the High Level Stakeholders Panel of World Trade Organisation (WTO) on Defining the Future of Trade in 2012. He has been Honorary Adviser to the Commerce & Industry Minister of India and NGO Adviser to the WTO Director General from 2002 to 2005. Recently he has been a Member of the Planning Commission's Steering Committee on Industry and Chairman of its Task Force on National Competition Policy.

In addition, he has also Chaired Ministry of Road Transport and Highways's Working Group on Road Safety Education. He chairs the Advisory Committee of the South Asia Watch on Trade, Economics and Environment (SAWTEE), Kathmandu. Earlier, he has served on the governing boards of the International Centre for Trade and Sustainable Development (ITCSD); Geneva, Consumer Coordination Council, New Delhi and on the Global Policy and Campaigns Committee on Economic Issues of Consumer International, London.

## **Arun Maira**

*Former Member, Planning Commission of India & President, CUTS International*



Arun Maira is a thought leader and writer on the subjects of transformational change and leadership. He is a frequent speaker at international forums on the future of India. He has been writing for management and business journals for two decades. His recent books are *Transforming Capitalism: Improving the World for Everyone*, *Discordant Democrats: Five Steps to Consensus*, *Remaking India: One Country, One Destiny*, and *Shaping the Future: Aspirational Leadership in India and Beyond*. His new and timely book, *Redesigning the Airplane While Flying: Reforming Institutions*, will be published by Rupa Publishers in April 2014.

He was a member of the Tata Administrative Service and worked in several senior positions in the TATA Group in India and abroad for 25 years, including as Executive Director on the board of Tata Motors from 1981 to 1989. He worked with Arthur D. Little Inc, the international management consultancy, in the US from 1989 to 1999, and consulted with companies across the world on issues of growth strategies and transformational change.

After returning to India in 2000 he was Chairman of The Boston Consulting Group in India. Arun Maira was appointed a Member of the Planning Commission in the Government of India in July 2009.

Arun Maira is the Chancellor of the Central University of Himachal Pradesh. He was Chairman of the Quality Council of India, Save the Children India, and the Axis Bank Foundation. He has served on the National Council of the Confederation of Indian Industry (CII) for many years and chaired its National Committees. He has served on the boards of several large corporations, the UN Global Compact, and several social work organisations and educational institutions in India and abroad.

---

## **Albert Allen Foer**

*Founder & Senior Fellow, American Antitrust Institute*



Albert Allen Foer is the founder and former President of the American Antitrust Institute (AAI). Before founding the AAI in 1998, his career has included private law practice in Washington, DC (Hogan & Hartson, Jackson & Campbell); the Federal Senior Executive Service (as Assistant Director and Acting Deputy Director of the Federal Trade Commission's Bureau of Competition); CEO of a mid-sized chain of retail jewellery stores for 12 years; trade association and non-profit leadership; and teaching antitrust to undergraduate and graduate business school students.

Foer has published numerous articles, book chapters, and reviews relating to competition policy. He is editor of 'The Next Antitrust Agenda' and co-editor of 'The International Handbook on Private Enforcement of Competition Law and of Private Enforcement of Antitrust Law in the United States'. Foer was presented the National Consumer Federation's Esther Peterson Award for Consumer Service in June 2016.

## **Rajat Agrawal**

*Chairman, CII, Rajasthan State Council*



Rajat Agrawal, a first generation entrepreneur, has over 23 years of rich experience in the manufacturing sector, as a founding member of a BSE – 500 Club Company – GRAVITA INDIA LTD. GRAVITA is one of the largest recyclers of non-ferrous metals in India. Established in 1992 and having its headquarters at Jaipur. Chairman of CII (Rajasthan Chapter), Rajat is playing a pivotal role along with other industry leaders to formulate, guide and implement government policies for the overall development of industry in India.

Rajat is a strong believer in innovation, research and development. He has made significant investments towards the same, especially in the field of sustainable recycling, to ensure that green technologies are developed and deployed throughout the world and this can be seen in 50+ turnkey solutions operating successfully both in third world countries and developed economies.

---

## **Anthony D'Sa**

*IAS, Former Chief Secretary, Government of Madhya Pradesh*



Anthony D'Sa, Ex-Chief Secretary Government of Madhya Pradesh has served as District Collector of Chhindwara District, Administrator of the Jabalpur Municipal Corporation, and Housing Commissioner of Madhya Pradesh. In the Central Government, he has served as Director in the Ministry of Environment and Forests (India), Controller of the Bhabha Atomic Research Centre (BARC) in Mumbai, and Joint Secretary in the Ministry of Commerce and Industry (India), where he dealt with Foreign Trade Policy and India's negotiations in the WTO.

He has also served in the United Nations for five years, as Director of the United Nations Industrial Development Organisation (UNIDO) Centre for South-South Industrial Cooperation.

## **Bipul Chatterjee**

*Executive Director, CUTS International*



Bipul Chatterjee is Executive Director of CUTS International and is working on various subjects of public interest. Bipul heads the CUTS Centre for International Trade, Economics and Environment (CUTS-CITEE). He is an Indian economist with 20 years of experience on issues related to international trade and development, especially on political economy of trade and economic policy reforms, particularly pro-poor aspects of reforms.

Bipul has worked at several economic policy think tanks in New Delhi, such as National Council for Applied Economic Research, and Institute for Economic Growth. He has participated and represented the organisation in more than 100 events on WTO issues, regional integration, and trade and development issues at national, regional and international level including WTO Ministerial Conferences. He was a member of the Jury Panel to the First International Business Awards (2012) by 'Business World', the largest selling business weekly of India. He has authored more than 20 Papers including a collection of essays on India's Experience on Economic Diplomacy, co-edited with Ambassador Kishan Rana.

**Session I: Competitiveness & Economic Development in India**

**Ajay Shankar**

*IAS (R), Former Member Secretary  
National Manufacturing Competitiveness Council*



Ajay Shankar joined the Indian Administrative Service in 1973. He has rich experience in industrial promotion, the energy sector and urban management and development. As Secretary, Department of Industrial Policy & Promotion in the Commerce and Industry Ministry, he played a critical role in putting together various stimulus packages and took a number of policy decisions to improve the competitiveness of the Indian industrial sector. As Principal Adviser in the Planning Commission he had looked after water, sanitation and environment and forest sectors. As Joint Secretary/Additional Secretary in the Ministry of Power he played a key role in preparation and enactment of the Electricity Act, 2003, and the rules and policies under the Act and conceived the *Rajiv Gandhi Gramin Vidyutikaran Yojana* for rural electrification. He has also served as CEO, Greater Noida Industrial Development Authority, Secretary to the Lt. Governor of Delhi for over five years, Chairman, Kanpur Development Authority. After retirement he was a Distinguished Fellow with The Energy Resources Institute (TERI). He has served on the Board of (IDBI), EXIM Bank, (NTPC), (NHPC), (PFC), (REC) and Tata Global Beverages Ltd. and as Chairman of the Damodar Valley Corporation. He has been a member of Committees on reform of public sector undertakings, electricity distribution and resources for the power sector for the 10<sup>th</sup> Plan, besides associated with the Jawaharlal Nehru National Solar Mission.

## **Gopal Krishna Agarwal**

*BJP National Spokesperson on Economic Issues*



Gopal Krishna Agarwal is a fellow member of the Institute of Chartered Accountants of India having vast experience in economic matters. He was the Chairman of Northern Region of Association of NSE members and is the Director on its national board. He was the President of Depository Participant association of India and is all India President of Commodity participants association of India. He is member of the managing committee of PHD and has also been on various committees of (Assocham) and Public finance committee of the Institute of Chartered Accountants and has also represented on the Secondary Market Advisory Committee (SMAC) of (SEBI). He has been regularly contributing articles and research reports on economic issues to national newspapers and financial journals and is being invited at various seminars, conventions and conferences as Guest Speaker. He is the trustee of India Policy Foundation, Dr Mookherjee *Smriti Nyas* and *Surya Sansthan* and the founder member of *Shreejee Gausadan* at Noida. He is extensively involved in various social and cultural activities in the society. At the young age of thirteen years, on 19th November 1975, he undertook a *Satyagrah* against the imposition of Emergency and was put in jail for three months – under Defence of India Rule (DIR). His whole family including his father and mother were also in jail during the emergency.

---

## **R Sudarshan**

*Dean, Jindal School of Government and Public Policy  
O P Jindal Global University, Haryana*



Sudarshan has an impressive track record of publications comprising books, articles, and UN policy reports. He has a dozen years of experience in inter-disciplinary research and teaching in development economics, human development, law, state and poverty at the Universities of Delhi (1972-74), Oxford (1974-77), Cambridge (1977-82), and East Anglia (1982-83). He has another 28 years of experience in the United Nations Development Programme and the Ford Foundation related to public policy. Policy Advisor – Rule of Law, Legal Reforms, Justice and Human Rights, UNDP Asia Pacific Regional Centre (Sept. 2005-July 2012). Justice Advisor, UNDP Oslo Governance Centre (October 2002-August 2005). Senior Governance Advisor, UNDP-Indonesia (October 2000-October 2002). Senior Economist, Assistant Resident Representative, and Head of Human Development Resource Centre in the (UNDP) India Country Office, July 1991-October 2000. Assistant Representative and Programme Officer, Ford Foundation South Asia Office, New Delhi (Jan. 1984- June 1991). Sudarshan is a co-editor of various books and has got many articles published.

## **Sanjeev Ahluwalia**

*IAS (R), Advisor, Observer Research Foundation*



Sanjeev S Ahluwalia is Advisor, Observer Research Foundation. He remains affiliated with TERI, New Delhi, where he worked for three years and the CUTS Centre for Infrastructure Regulation and Competition (CIRC), New Delhi in an honorary capacity. His core skills are in economic regulation; institutional development; political economy analysis; public sector financial management; performance management and governance backed by experience as a Senior Specialist with the Africa Poverty Reduction and Economic Management network of the World Bank (WB) for over seven years in East Africa and extensive experience at senior levels in the Ministry of Finance and the Ministry of Commerce in the Government of India and in Finance and Industry in the Government of Uttar Pradesh. He has a Masters in Economic Policy Management from Columbia University, New York; a post graduate Diploma in Financial Management from the Faculty of Management Studies, Delhi University; and a Masters in History from St. Stephens College, Delhi. He hosts a blog: Opinion India ([ahlu-india.com](http://ahlu-india.com)), which is also available at: Times of India Blogs and writes for the Asian Age; [swarajyamag.com](http://swarajyamag.com) and [theglobalist.com](http://theglobalist.com) (Washington DC).

---

## **Ratnesh Kashyap**

*Former Chairman, CII, Rajasthan*



Ratnesh Kashyap started his professional career with HINDALCO (five years) and then served Rajasthan State Industrial Development & Investment Corporation (RIICO) in Senior Management position for 17 years. From 1990-1997 he was Joint Managing Director of a large Public Limited Textile Company having three Mills and 3500 employees. In 1997, he set up his own Company for International Marketing, mainly exports of Natural Stones. Kashyap also runs a professional Consulting Company. His specialisations are Technology and Management Consultancy Contracts. For these, he is considered a Specialist at National level and invited regularly as visiting faculty in India and abroad. He also specializes in rehabilitation of Sick Units and Mergers & Acquisitions of large sector Companies. Ratnesh was Governor of R.I. District 3050 in the year 2011-12 and he is a life member of Water and Sanitation Rotary Action Group (WASRAG).

Kashyap served at National Governing Board of Indian Junior Chamber as Vice President in 1978. He was President of Jaipur Junior Chamber in 1976 and Honorary Member of Tokyo Junior Chamber. He was National level Trainer for 10 years during which conducted more than 100 Training Programmes in the field of Personality Development, Public Speaking, Time Management and Human Relations. Associated with CII actively. Currently, Kashyap is Immediate Past Chairman, CII Rajasthan State Council. He has been associated with International Development Law Organisation, Rome firstly, as Alumni and then as visiting faculty. He is a Member of Centre for Development of Stones, Society for International Development, Rome; Member of Board of Governors of IIS University and Jagan Institute of Management Studies. Ratnesh is a member of Board of Trustees of Jaipur Calgiri Eye Hospital.

---



## **B S Ghuman**

*Professor, Department of Public Administration, Punjab University*



Professor B S Ghuman works as a Professor, Department of Public Administration, Punjab University and he was Former Dean, Faculty of Arts and Coordinator, Research Promotion Cell, Punjab University Chandigarh, India. He has 33 years teaching and research experience to his credit. He is the author of about 63 Papers and two books. In addition to 100 national seminars/conferences, he has participated in 16 international conferences/seminars/workshops held in UK, France, USA, Canada, Finland, Australia, Malaysia, Italy, Singapore, China and Hong Kong. His areas of specialization are economic administration, governance, public enterprise management including privatisation, policy studies, poverty and sustainable development. He directed two international projects respectively funded by Department for International Development (DFID), UK and Canadian International Development Agency (CIDA). He was also member of Executive Council, Shastri-Indo Canadian Institute (SICI), New Delhi/Calgary.

## Session II: Recent Developments on Ease of doing Business in Northern States in India

### Arvind Mohan

*Director, Institute of Management Sciences, University of Lucknow*



Arvind Mohan currently works as a Professor of Economics & Director Institute For Management Science, Lucknow University. He is a consultant of The World Bank as well (2008 to Present).

He was a consultant of The World Bank (2008 to 2012), consultant of World Bank (2007 to 2009), consultant of Constella Futures (2007 to 2008), and worked as a Task Leader of UNICEF (2006 to 2007).

---

### Kishore Rungta

*Chairman and MD, Man Structuralis Ltd.*



Kishore Rungta is a Chairman and Managing Director of MĀN Structuralis Pvt. Ltd. He was the Hony. Treasurer of (BCCI) from 1998-2003 and the Secretary of Rajasthan Cricket Association for number of years. Rungta is running a *Sanskrit Pathshala* in Bagad for several years. He was on the Governing Board of *Kanodiya Mahila Mahavidhyalaya* for 10 years. He was member of empowered committee of octroi abolition of the Government of Rajasthan. Kishore Rungta was the member of Finance & Marketing Committee of ICC in year 2002-2003. He is an effective motivator and open to constructive suggestions and a powerful team organiser. Kishore Rungta has received *Gaurav Rajasthan Award*.

---

### Anirudh Tewari

*IAS, CEO, Punjab Bureau of Investment Promotion*



Anirudh Tiwari serves as Principal Secretary, Non-Conventional Energy Resources, Investment Promotion and Industries and Comm. And Chief Executive Officer, Punjab Bureau of Investment Promotion.

Tiwari is an IAS of 1990 batch, Punjab cadre. Currently he serves as Coordinator, InterNI Fund for Agricultural Dev (IFAD). Tewari serves as Principal Secretary of Industries & Commerce. He has been Chairman of the Board of Punjab Communications Ltd. since May 13, 2015 and he has been the Chairman of the Board at Punjab Alkalies and Chemicals Ltd. since May 18, 2015. Earlier, he has been Director, Economic Affairs Department.

---

## **Amit Kumar Ghosh**

*IAS, Managing Director*

*Uttar Pradesh State Industrial Development Corporation*



Amit Kumar Ghosh, IAS, is the Nominee Director of Uttar Pradesh State Industrial Development Corporation Limited, Kanpur and a senior Indian Administrative Service (IAS) Officer in the Government of Uttar Pradesh. Nominee Director of Indofil Industries Ltd. He has graduated in Electrical and Electronics Engineering and joined Indian Administrative Service. He is the Commissioner & Director, Industrial Department, Uttar Pradesh and Managing Director of UP State Industrial Development Corporation Ltd., Kanpur. He has held various senior positions in the Government of Uttar Pradesh. Ghosh is the independent Director of Modipon Ltd. Amit Ghosh had served Civil Servant Government of UP (1994-2012) and Commissioner of Stamps Government of UP (February 2011-September 2011 Stamp Duty and Registration Tax.

## **Pritam Banerjee**

*Senior Director, Deutsche Post DHL*



Pritam Banerjee is Senior Director for Policy, South Asia and is responsible for the (Deutsche Post DHL) DPDHL group businesses engagement with government on issues related to regulatory affairs and trade facilitation. He is also responsible for helping develop compliance solutions with various government departments and agencies for DPDHL customers. He is also responsible for ensuring highest standards of compliance within the DPDHL group across the region. Banerjee was previously heading CII's Trade Policy Division. In that capacity he was responsible for industry engagement with the government on all issues related to bilateral trade agreements, WTO related issues, issues related to dumping and safeguard measures, and intellectual property. Before joining CII, Pritam Banerjee was with the WB Institute in Washington DC as a part of its trade team, and in that role worked extensively on issues related to Trade Facilitation, Trade in Services, and Trade Related Data Capture.

Banerjee has also served as a member on Taskforce on Transaction Costs constituted by the Ministry of Commerce to identify and implement reforms in India's EXIM Regulatory and Infrastructure Environment and in that context was responsible for anchoring many of the reform oriented policies to help exporters. He has also played an anchor role for industry in the Taskforce on Latin America, and was a member of the Taskforce on Africa, both constituted by the Ministry of Commerce and Industry to promote Indian exports to these regions. He is currently member of the Committee on Reduction of Export Import Documentation and the Services Sector Taskforce with the Ministry of Commerce.



## **Shihab Ansari Azhar**

*Private Sector Specialist*

*South Asia Trade & Competitiveness, The World Bank*

Shihab Ansari Azhar is a Business Reform and Public Private Dialogue Specialist and currently serving as Private Sector Specialist, Trade and Competitiveness South Asia with World Bank Group June (2013-Present). He has worked as Associate Operations Officer, International Finance Corporation (IFC) from January 2007-June 2013 Dhaka, Bangladesh. Azhar was the Senior Research Associate Bangladesh Enterprise Institute, December 2004-November 2006. He is a Trustee of Bangladesh University from December 2001.

## **Jabir Ali**

*Professor, IIM Lucknow*



Dr. Jabir Ali is Associate Professor at Indian Institute of Management, Lucknow in the Centre for Food and Agribusiness Management since December 2004. He holds Master's and Ph.D. in Agricultural Economics and Business Management. His area of interest in teaching and research includes Agribusiness Supply Chain Management, Trade Logistics in Agribusiness, Risk Management in Agribusiness and Agriculture & Food Policy Analysis. Dr. Jabir Ali has published several articles in referred national and international journals, book chapters and has many conference presentations to his credit. He has also handled a number of research/consultancy projects funded by State/Central Government, World Bank and United Nations International Children's Emergency Fund (UNICEF) related development sector. He has coordinated a number of Management Development Programmes for the participants from Asian and African Countries. Dr. Ali has been working closely with the Government of Uttar Pradesh on various development schemes. He has served as member of Sub-group on Land and Water Resources – Agriculture, Irrigation and Allied Sectors under the 11th Five Year Plan (2007-2012) of Uttar Pradesh (UP) by the State Planning Commission, Department of Planning, Government of UP and presently nominated as member in State Level Committee on SGSY/NRLM.

## **Session III: Are Current Skill Development Initiatives Addressing the Private Sector's Demand for Adequately Trained Workers?**

### **V K Mathur**

*Former Chairman, International Airport Authority of India*



V K Mathur is currently Member of Advisory Panel at International Infrastructure Consultants Pvt. Limited. He was the Chairman and Chief Executive Officer of the International Airport Authority of India. He has also served as Director of Production and Projects, member of Board of Directors of Maruti Udyog Limited and as Joint General Manager of IRBI. He currently serves on the Advisory Panel of Ministry of Civil Aviation and is a member of CII National Committee on Aviation.

---

### **Rohit Brandon**

*IAS (R), Honorary Professor, Institute of Development Studies*



Rohit Brandon, Ret. IAS, (1981 Batch) Rajasthan Cadre. He is the Honorary Professor, Institute of Development Studies. Additional Chief Secretary, Training and Personnel, Government of Rajasthan and Director HCM RIPA. He has served as Chief Managing Director SPINFED SPINFED, Principal Secretary Minority Affairs Government of Rajasthan ,Member Rajasthan Civil Services Appellate Tribunal, Chairman and Managing Director Rajasthan Small Industries Corporation, Chairman and Managing Director RUDA Jaipur, Divisional Commissioner Jaipur Division, Secretary State Human Right Commission, Registrar Cooperatives Department of Cooperatives Government of Rajasthan (GoR), Member Board of Revenue, Director (Adult Literacy) and Secretary of the State Literacy Mission Authority Department of Adult Education GoR, Director (IEC) and State Nodal Officer For NGOs in Health Sector Department of Medical and Health, GoR, Registrar University of Rajasthan, Managing Director Rajasthan State Seeds Corporation, GoR, District Collector Sirohi, Additional Commissioner Department of Tribal Area Development.

Rohit is an honorary member of various Professional Bodies and Associations. Some of his Articles, Papers and Books have been published.

## **Selva Kumari J**

*Joint Managing Director, UPSIDC and MD, KESCO*



Selvakumari Jayarajan is an IAS Officer (2006 batch) and is currently working as Managing Director of Kanpur Electric Supply Company (KESCO), distribution company (Discom) for Kanpur city, for last one and half years and also has worked as Joint Managing Director, Uttar Pradesh State Industrial Development Corporation (UPSIDC). Path breaking reforms initiated by her in KESCO, has enabled the Discoms to reduce losses and theft.

She has undertaken long pending infrastructure works in the Distribution network, to enable Government to supply 24x7 quality power to Kanpur city. Due to her stringent efforts, KESCO is on way to become the first Discom in Uttar Pradesh to earn operational profit. Her innovation on 'Trust-based billing' was adopted by UPERC as model and has been awarded at various forums. Due to her efforts, Kanpur has been chosen as one of the pilot cities under National Smart Grid Mission of Government of India. She has also received Abdul Kalam Award for Innovations in Governance for 2016 (KIGA 2016) and ELETS Award for innovation in Governance at the Goa Chapter.

---

## **Sabina Dewan**

*President and Executive Director, JustJobs Network*



Sabina Dewan is President and Executive Director of the JustJobs Network (JJN), which she co-founded with John Podesta in 2013. Dewan has built in the JustJobs Network a prominent, innovative, international think tank focussed on finding strategies to create more and better employment worldwide. Formerly, Dewan was a Senior Fellow and Director for International Economic Policy at the Centre for American Progress for six years.

Dewan's research focusses on the role of quality employment in building equitable economies around the globe. She has published on a range of economic issues, from the impact of trade and globalisation on employment to the nexus of renewable energy and job creation.

Her career has spanned continents, taking her from the International Labour Organisation (ILO) in Switzerland, and the European Commission in Belgium, to grassroots organisations in India. She is a frequent media contributor, having appeared in print and television outlets including The 'Wall Street Journal', 'Huffington Post', 'US News', as well as CNN, BBC, and Al-Jazeera. Sabina splits her time between Washington, DC and New Delhi.

## **Manish Goel**

*President-IIA*



Manish Goel, National President of Indian Industries Association (IIA) is a dynamic, innovative and socially active Industrialist. He is a Post Graduate in Science (M.Sc.) from Lucknow University. On completion of his post-graduation, instead of looking for a wage employment, he decided to provide employment to educated/unemployed youths at a very young age of 22 years and launched his own industry. In 1989, Goel set up an Industry to manufacture Soap and Detergents in Lucknow, India. In the year 2000 he diversified to produce Acid Slurry in a new unit 'M/S Lucknow Surfactants'. In 2003 Goel further diversified in to the manufacturing of Sodium Silicate in his new unit 'Lucknow Silicate Factory' and in 2007 he started a Printing and Publishing House. As on date Goel is a very successful and renowned industrialist.

Goel joined Indian Industries Association (IIA) as a member in the year 1990 and has been active in the working of the Associations all through these 26 years. Keeping in view his active participation and interest in the promotion and development of MSMEs, he has held several positions in IIA before being elected as the National President of the Association in 2015. Apart from running his enterprises successfully and serving the cause of MSMEs through IIA, Goel is also actively involved in other social activities for serving the mankind

---



## **Miniya Chatterji**

*Chief Sustainability Officer, Jindal Steel & Power*



Miniya Chatterji is Chief Sustainability Officer for the Jindal Steel and Power Group of Companies, a US\$3.8bn business conglomerate whose main interests are in steel, power, and infrastructure. Miniya works closely with the CEO to ensure long term, holistic, and strategic growth of the group of companies. Miniya is on the Steering Group for Sustainability United Nations Global Compact India, and the World Steel Sustainability Expert Group. She is on the team of the Social Credits initiative, member of the Board of 'The Economic Times Global Green' initiative, and a member of 100 Women in Hedge Funds. She has won numerous awards. On an individual level, she has been awarded by the Navoathan Foundation for her personal social commitment. She has also been awarded the prestigious CSR India award 2016 for corporate social responsibility (CSR).

Miniya is a Jury Member for the Million Dollar Global Teacher Prize and a Jury Member for The Circulars award at Davos. She writes for 'Harvard Business Review' and is a columnist for 'The Indian Express', The Pioneer, and The Huffington Post. She is frequently featured on television and magazines, such as 'India Today' and 'Vogue'.

Previously Miniya worked at the World Economic Forum in Geneva for a few years where she managed Middle East, North Africa, South Asia regions for Young Global Leaders. The Young Global Leaders community brings together the world's most extraordinary leaders who are 40 years old or younger and dedicate a part of their time to improve the state of the world. Alongside, Miniya is also the founder of The Stargazers Foundation, a not for profit organisation that works for improving education and health for women in India.

Earlier, Miniya was managing two Hedge Funds of US\$200mn AUM in Paris. She was investing in a portfolio of 30 Hedge Funds. Miniya started on her investment banking career at Goldman Sachs in London. Previous to investment banking, Miniya worked in politics in France as Policy Analyst with the Chief Advisor to President Jacques Chirac.

## Session IV: Role of Small and Medium Enterprises in Innovation Driven Economy

### **Mukesh Gulati**

*Executive Director, Foundation for MSME Clusters*

Mukesh Gulati is a Post Graduate in Management from Indian Institute of Management, Lucknow and graduate in engineering from National Institute of Technology. He has coordinated a number of projects on behalf of the United Nations Industrial Development Organisation (UNIDO) for 12 years on cluster based SME development. He has also represented UNIDO on several international forums and conducted a range of training programmes for policy makers from more than a dozen developing countries. During his career of 24 years, he has authored several books and publications in the area of SME development.

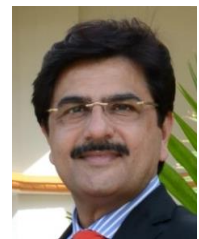


### **Rajiv Chawla**

*Chairman  
Integrated Association of Micro  
Small & Medium Enterprises of India, Haryana*

Rajiv Chawla is Chairman of JaiRaj Group of Industries engaged in manufacturing of auto-components, Electrical & White goods. He is Director on the Board of The National Small Industries Corporation Ltd. (NSIC), a Government of India Undertaking under the Union Ministry of Micro, Small & Medium Enterprises. This is his second term. He is Chairman of Integrated Association of Micro, Small and Medium Enterprises of India (I am SME of India), an Institution formed by Small Scale Entrepreneurs, dedicated to the growth and development of Micro, Small & Medium Enterprises and Businesses through Credit Facilitation, Cluster Development, Networking, Training, Vocational & Skill development etc. He is the President of Faridabad Small Industries Association, one of the largest representative bodies of Small and Medium Enterprises in India. Rajiv is the Chief Patron of Haryana State Productivity Council. Government of Haryana has nominated Rajiv Chawla as Member of the Haryana Micro & Small Enterprises Facilitation Council which has been constituted under the MSME Act 2006 to resolve the issues of delayed payments to Micro & Small Enterprises located in the State of Haryana. Hon'ble Vice President of India has presented the prestigious BYST-JRD Tata Award to Rajiv Chawla in the year 2009.

Chawla has served as Advisor/Director on the Board of various banks and subsidiary companies. He is on the Governing Councils of various Educational Institutions and visiting faculty to many Universities & Institutions. Rajiv Chawla has completed many Cluster Development Projects for MSMEs.



## **Anil Bhardwaj**

*Secretary General*

*Federation of Indian Micro & Small and Medium Enterprises*



Anil Bhardwaj is an MBA (Intl. Trade) and is currently working as Secretary General of Federation of Indian Micro and Small & Medium Enterprises (FISME), New Delhi. After serving for almost a decade in Private Sector in international trade, he moved on to take up the challenge of leading a national federation of SME sector and facilitated it expand considerably both in stature and outreach during last 15 years. His specializations include industrial and trade issues and framework conditions of promotional and regulatory environment for SMEs. He has been associated with almost all the high profile consultative committees/working groups set by Government of India for promotion of SMEs during last 15 years. His expertise on Multilateral Trade Negotiations, such as WTO and at Regional Trade Agreements, especially Market Access issues of MSMEs is well acknowledged. He has worked for several SME promotion projects funded by Government of India, ILO, United Nations Conference on Trade and Development (UNCTAD), UNIDO, EU, DFID, GTZ etc. Has been also engaged on various SME projects by ITC & UNCTAD (Geneva), World Bank Institute (Washington DC), Asian Productivity Council (Tokyo). He has authored several books and guides for SMEs. He writes regularly on Indian MSME issues. He has also been associated with team that authored the Non-equity modes of investment part in World Investment Report 2011, which is brought out by UNCTAD. He is among the few people credited for progressive re-orientation of SME sector in India post liberalisation.

**Session V: What should Governments do –  
What are the Low Hanging Fruits?**

**Saurabh Chandra**

*IAS (R), Former Secretary, Ministry of Petroleum & Natural Gas*



Saurabh Chandra is Former Secretary, Ministry of Petroleum & Natural Gas. An officer of the Indian Administrative Service, belonging to the 1978 Batch (UP), Chandra was earlier Secretary, Department of Industrial Policy and Promotion, Government of India since April 17, 2012. Prior to that, Saurabh Chandra was Additional Secretary in Department of Industrial Policy and Promotion. He has a rich experience of working in financial administration in both his cadre and with the Government of India. This includes his stint with the Ministry of Finance, Government of India as Joint Secretary from 2002 to 2007.

In a career spanning over 35 years, he has held several posts at different levels in the cadre and with the Government of India. Chandra while working as Director with the Department of Fertilizers, Ministry of Chemicals and Fertilisers, Government of India, he was associated with the setting up of Oman – India Fertilizer Project, perhaps one of the most successful Joint Venture Projects set up by a Central Public Sector Enterprise/Multi-State Cooperative. He is a Graduate in Electrical Engineering from the Indian Institute of Technology, Kanpur and holds a Diploma in Management.

## **Yaduvendra Mathur**

*IAS, Chairman and Managing Director, EXIM Bank*



Yaduvendra Mathur Chairman and Managing Director of Export-Import Bank of India (Exim Bank) appointed by the Government of India. Prior to this appointment, Mathur was Chairman and Managing Director, Rajasthan Financial Corporation, since 2011. Mathur is an Indian Administrative Service Officer of the 1986 batch. A First Class Graduate in Economics and an MBA in Finance, Mathur has worked with Golden Tobacco and Associated Cement Companies in Mumbai between 1982-1984 before joining the Indian Revenue Services (Income Tax) in 1984 and then the IAS in 1986, topping his batch. He has had long stints in various positions in the Finance Department including Principal Secretary Finance, Government of Rajasthan. During his postings under the Department of Economic Affairs (2001-2003) at Cote d'Ivoire and Tunisia, Mathur worked as Assistant to the Executive Director (representing India, Norway, Denmark, Sweden, Finland and Switzerland) of African Development Bank. He was then actively engaged with the Export-Import Bank of India in enhancing and promoting business opportunities for Indian companies in the African continent through Technical Cooperation Agreements.

As Energy Secretary of Rajasthan for over three years, Mathur contributed in the setting up of three greenfield power plants in the state. He was also Planning Secretary, PHED Secretary and Director General Revenue Intelligence in Government of Rajasthan. He also has experience as Managing Director of a Textile Mill at Bhilwara and as Chairman of Indira Gandhi Canal Board. Mathur was Collector & District Magistrate of Bhilwara and Bharatpur and has also served for over three years as Senior Deputy Director at the Lal Bahadur Shastri National Academy of Administration, Mussoorie. Mathur has interests in entrepreneurship development, infrastructure financing, regulatory issues and in behavioural sciences.

---

## **Ajay Shah**

*Professor, National Institute of Public Finance and Policy*



Ajay Shah has been serving as Professor, National Institute for Public Finance and Policy, New Delhi from 2007. He was Consultant, Department of Economic Affairs, Ministry of Finance, New Delhi, (2001-2005). Associate Professor, IGIDR, Bombay (2001). Assistant Professor, IGIDR, Bombay (1996-2001). President, CMIE, Bombay (1993-1996). Consultant, Rand Corporation, Santa Monica (1990-1993). Ajay Shah studied at IIT, Bombay and USC, Los Angeles. Shah's research areas are Policy issues on Indian economic growth, Open economy macroeconomics, Public finance, financial economics and pensions. He is the recipient of some great honours and awards. There are plenty of articles and publications under his hand. Shah is an honorary member of such committees.

## **Shakti Sinha**

*IAS (R), Director, Nehru Memorial Museum & Library*



Shakti Sinha is Director of Nehru Memorial Museum & Library and retired IAS. Shakti Sinha, served as Principal Secretary of Finance and Power at Government of NCT of Delhi. He served as a Special Advisor at India Globalization Capital, Inc since May 25, 2005. He was Special Advisor at India Globalization Capital Inc., since May 25, 2005. From January 2000 to June 2004, he served as a Senior Advisor to the Executive Director on the Board of the World Bank. From March 1998 to November 1999, he served as the Private Secretary to the Prime Minister of India. He served as the Chief of the Office of the Prime Minister. Sinha held high level positions in the Government of India, including from January 1998 to March 1998 as a Board Member responsible for Administration in the Electricity Utility Board of Delhi. From January 1996-January 1998, he served as the Secretary to the Leader of the Opposition in the lower house of the Indian Parliament.

He served as a Director in the Ministry of Commerce from December 1995 to May 1996, . He served as Chairman and Managing Director of Delhi Transco Limited from May 2012-March 2013. He has been a Director of Delhi Metro Rail Corporation (DMRC) Limited since January 01, 2013. He served as a Director of BSES Rajdhani Power Limited He served as a Non-Executive Director of Indraprastha Medical Corp. Ltd., from February 13, 2013 to November 2013. In 2002, Sinha earned an M.S. in International Commerce and Policy from the George Mason University, USA. In 1978, he earned an M.A. in History from the University of Delhi and in 1976 earned a B.A. (Honors) in Economics from the University of Delhi.

## **S G Vyas**

*Former Chairman, CII, Rajasthan & Managing Director Jagjanani Textiles Ltd.*

S G Vyas is the Past Chairman CII Rajasthan State Council. S G Vyas is the Managing Director of Jagjanani Textiles Limited at Jaipur. Vyas has introduced to India some of the best textile machinery and was the first to introduce commercially RO process technology developed by ATIRA for treatment of textile waste water. Vyas is a B.Com (Hons.) and Chartered Accountant. He started his professional career with a Multinational Auto Company but after a short stint shifted to Textile Industry. Since 1978, he is with textile industry and has exposure from cotton growing to garmenting. He worked with Thapar Group and became Head of Textiles for the Group with interests in India, Malaysia, Indonesia and USA.

## Closing Session

### **Nitya Nanda**

*Fellow, The Energy and Resources Institute*



Nitya Nanda is a Fellow with the Centre for Global Agreements, Legislation and Trade at TERI, New Delhi and an adjunct faculty with Teri University, New Delhi. Nitya has about fifteen years of experience in research, consulting and teaching on international trade, investment, energy, environment, regulation and development issues. He has also worked on regional integration and cooperation issues particularly in the context of South Asia. Among other important assignments, he was the lead researcher of some major projects spanning different countries in Asia and Africa. Prior to his engagement with TERI, he worked with CUTS International, Jaipur; National Council of Applied Economic Research, New Delhi; and Council for Social Development, New Delhi. An economist by training, his current areas of interest are: international trade, energy, climate change, resources and regulatory issues including the relevant legal and political economy dimensions. He has published number of articles/papers on these issues in professional/peer reviewed journals and edited volumes.

He has authored/edited several reports and a few books/monographs. His most important work is titled, "Expanding Frontiers of Global Trade Rules: The Political Economy Dynamics of the International Trading System", published by Routledge, London in 2008. Apart from several research projects, he also worked on consulting assignments of organisations like United Nations Development Programme (UNDP), United Nations Conference on Trade and Development (UNCTAD), United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP), World Health Organization (WHO) and the European Commission (EC). He has also been providing inputs for policy making to different government ministries and agencies of India. He has been educated at the University of Calcutta and Jawaharlal Nehru University, New Delhi.

---

### **Basantt Khaitan**

*Managing Director, Wires & Fabriks (S.A.) Ltd.*



Basant Kumar Khaitan is a Managing Director at Wires & Fabriks (SA) Ltd. He is on the Board of Directors at Pudumjee Paper Products Ltd., Thacker & Co. Ltd., Balaji Industrial Products Ltd., BKM Mercantile Pvt. Ltd., BKM Trading Pvt. Ltd., DHM Trading Pvt. Ltd., GKD India Ltd., KIL Mercantile Pvt. Ltd., KIL Trading Pvt. Ltd., Kingsley Industries Ltd., KMI Estates Pvt. Ltd., NEBB Engineering India Ltd., Shree Rani Sati Investment & Finance Ltd., W & F Chemicals Ltd., W & F Commercial Pvt. Ltd., W & F Filtertech Pvt. Ltd., W&F Securities Pvt. Ltd., Wires & Fabriks Pvt. Ltd., WMW Business Pvt. Ltd., WMW Commercial Pvt. Ltd., WMW Mercantile Pvt. Ltd., WMW Metal Fabrics Ltd. and WMW Trading Pvt. Ltd. Khaitan was previously employed as Independent Non-Executive Director by Yash Papers Ltd.

## **Umesh Kumar**

*IAS, Additional Chief Secretary  
Department of Industries and Chairman  
RIICO, Government of Rajasthan*



Umesh Kumar, an IAS officer, is serving as Additional Chief Secretary, Industries, State Enterprises and NRIS & chairman, RIICO & Delhi Mumbai Industrial Corridor & OSD, Bhiwadi Industrial Development Authority & Coordination - micro, small & medium enterprise (MSME) Department, Investment & NRIS, BIP, Rajasthan, Jaipur. He served as APO, Executive Director Asian Development Bank Manila Philippines, Joint Secretary DFS ministry of finance GOI, Administrator RSAMB, Commissioner DPEP, Commissioner JDA, Commissioner RFEPRC, Commissioner BOI and in many departments.

---

## **Rao Rajendra Singh**

*Deputy Speaker, Rajasthan Legislative Assembly*



Rao Rajendra Singh is a leader of Bharatiya Janata Party. He is a Deputy Speaker of Rajasthan Legislative Assembly and member of elected from Shahpura in Jaipur district. He is a three time BJP MLA from Shahpura Assembly Constituency.

---

## **Udai S Mehta**

*Deputy Executive Director, CUTS International*



Udai S Mehta serves as Deputy Executive Director, CUTS International & Head, CUTS – Centre for Competition, Investment and Economic Regulation (CUTS C-CIER). Coming from a law background, Udai Singh Mehta completed his LL.M in International Economic Law from The University of Warwick, UK, while doing his LL.B from University of Calcutta.

Udai has worked in the area of Competition Policy and Intellectual Property Law. Before joining CUTS, Udai worked for a law firm based in India on Corporate and Intellectual Property Right matters. Udai is currently developing a project on Competition Policy & Law for the Caucasus region. He is also responsible for monitoring national and international policies on competition and regulatory issues, assisting in organising and attending project related events and contributing to general fundraising.

---